# New Mexico Early Care and Education Cost Model

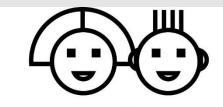
New Mexico Early Childhood Development Partnership

December, 2013

What is the NM cost model? A spreadsheet the shows the financial picture of a "representative" child care center

 Allows us to see how operations costs, regulations, reimbursement rates, quality and mix of children served impact a center's bottom line

 Illustrates the financial challenge of providing quality care to low income children



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# Model Variables

- Size of the center (number of classrooms)
- Ages of children
- Group sizes and ratios
- Income mix of families
- Enrollment levels
- Fee collectability
- Staffing and salaries
- Gross Receipts Tax
- Non-personnel expenses (set up as costs per child, costs per classroom, or overall center costs)



Variables by Star Level

- Salaries
- Staffing
- Sub/floater time for breaks and leave
- •Benefits (health insurance)
- Assessment related costs
- Market rates (from 2011 Market Rate Survey)
- QRIS star level bonuses



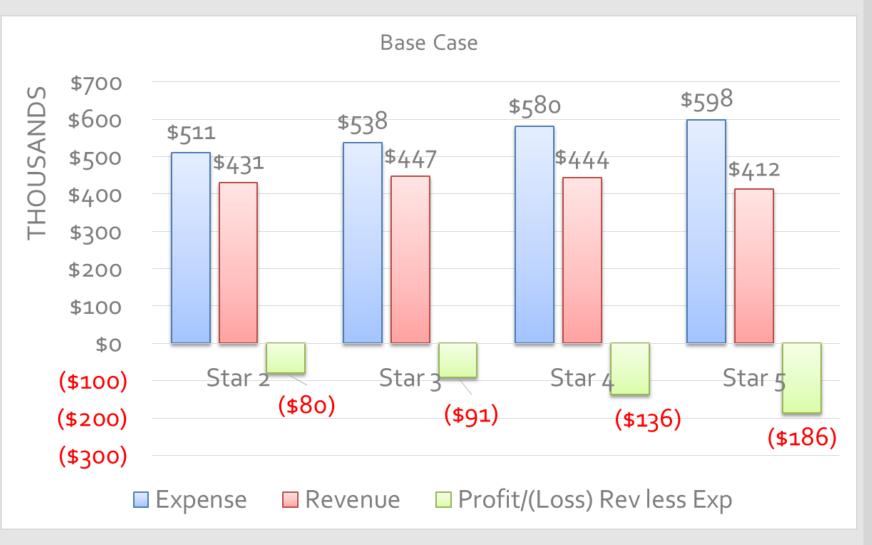
"Base Case" Assumptions 5 classrooms, infants through 4-year olds

- Center capacity ranges from 64 94 children, depending on Star level
- 60% low-income children
- Enrollment projected at 85% of capacity
- Uncollected tuition projected at 15%,
  GRT is *not* collected (non-profit center)
- Health insurance offered at Star Levels 4 and 5



#### Base Case

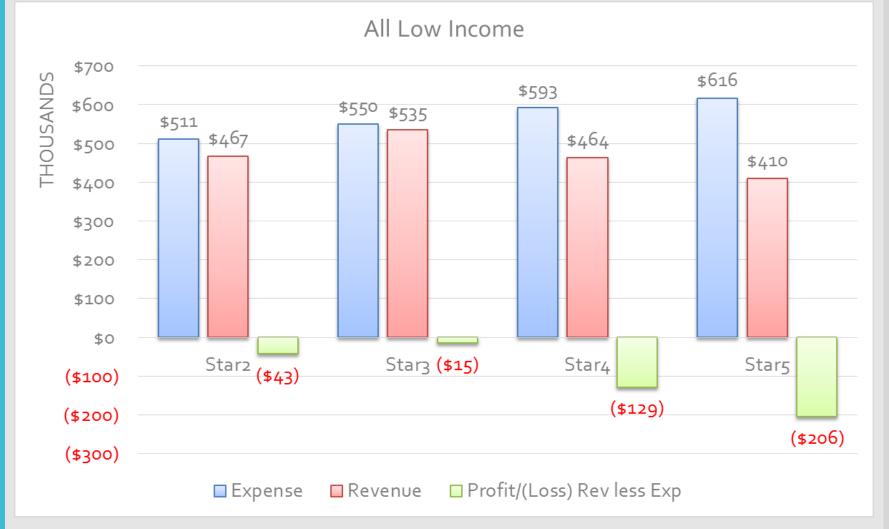
- 5 Classrooms
- Infants 4's
- 60% CCA
- 85% Capacity
- 15% Bad Debt





## All Low Income

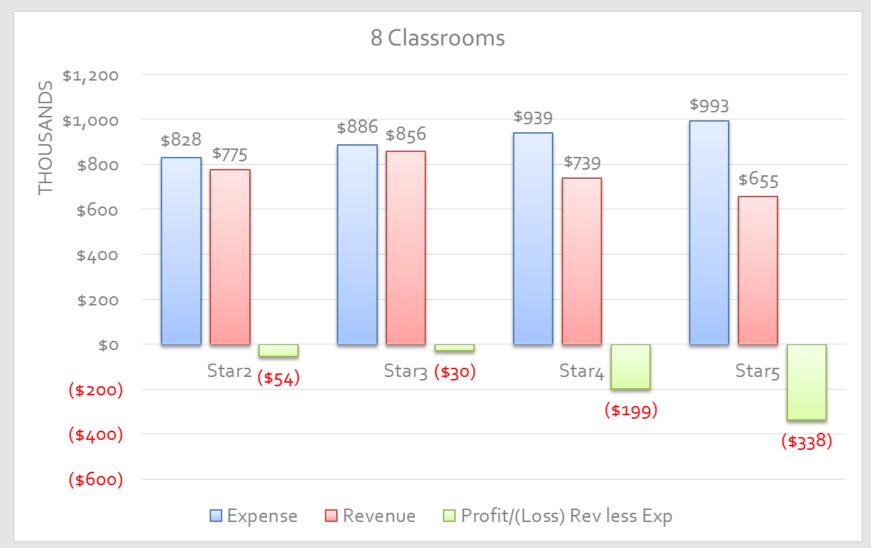
- 5 Classrooms
- Infants 4's
- 100% CCA
- 85% Capacity
- 15% Bad
  Debt





### Add Capacity

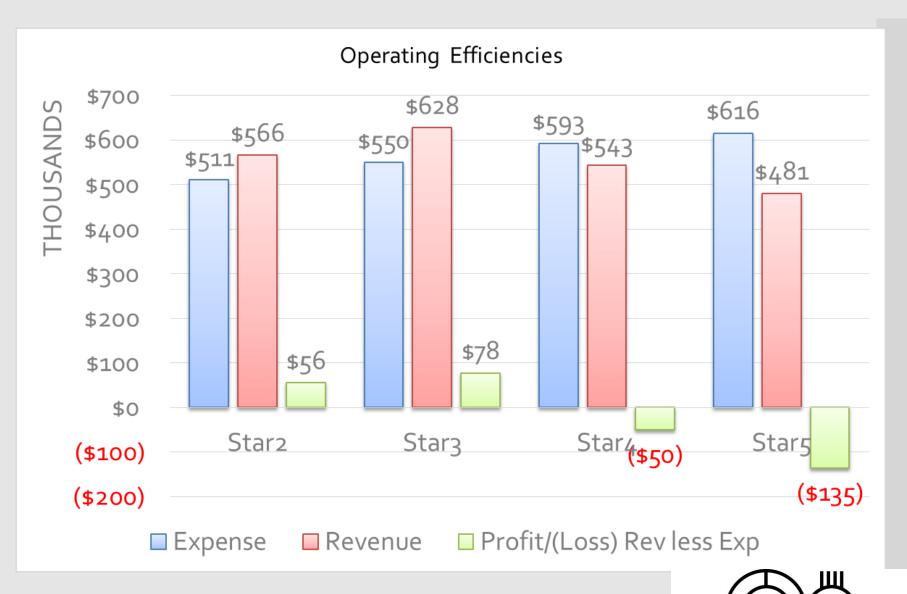
- 8 Classrooms
- Infants 4's
- 60% CCA
- 85% Capacity
- 15% Bad Debt





#### **Efficiencies**

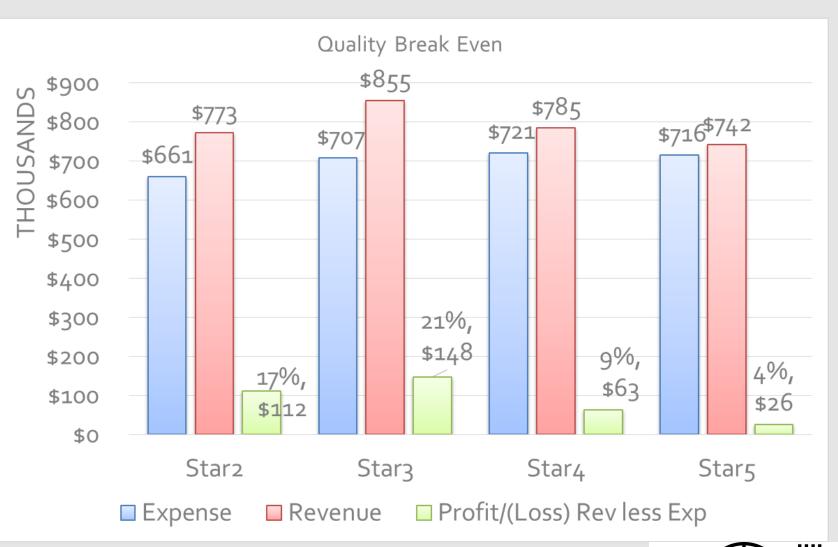
- 5 Classrooms
- Infants 4's
- 60% CCA
- 95% Capacity
- 2% Bad Debt





#### Breaking Even at Levels 4 and 5

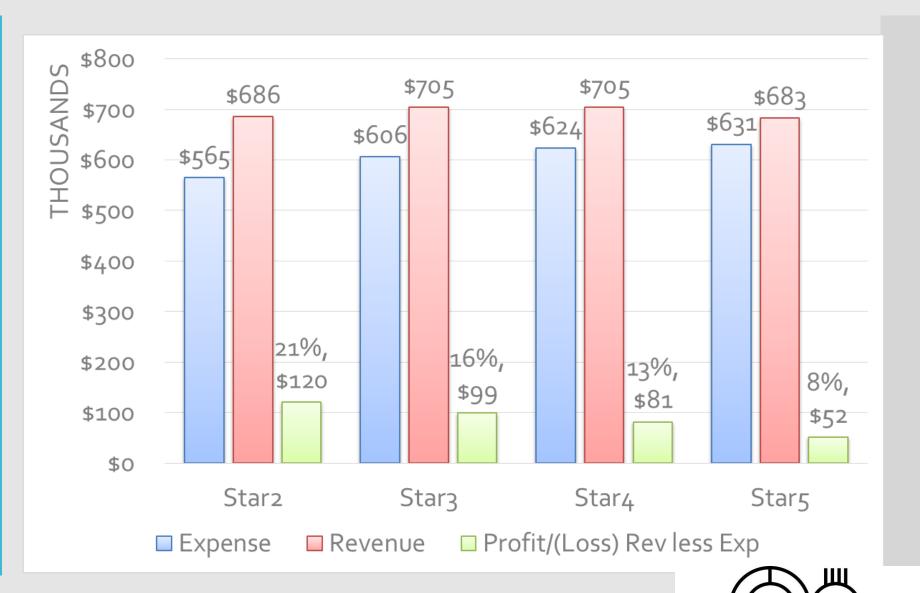
- 5 Classrooms
- No Infants
- 60% CCA
- 95% Capacity
- 2% Bad Debt
- Private Pay = 75<sup>th</sup>
  % Market rate





#### Breaking Even at Levels 4 and 5 Part 2

- 5 Classrooms
- No Infants
- NO Subsidy Children
- 95% Capacity
- 2% Bad Debt
- Private Pay = 75<sup>th</sup> % Market rate



## Thank you

